The Trilateral Commission



About the Organization

The Trilateral Commission was formed in 1973 by private citizens of Japan, Europe (EC countries), and North America (United States and Canada) to foster closer cooperation among these core democratic industrialized areas of the world with shared leadership responsibilities in the wider international system. Originally established for three years, our work has been renewed for successive triennia (three-year periods), most recently for a triennium to be completed in 2015.

When the first triennium of the Trilateral Commission was launched in 1973, the most immediate purpose was to draw together—at a time of considerable friction among governments—the highest level unofficial group possible to look together at the key common problems facing our three areas. At a deeper level, there was a sense that the United States was no longer in such a singular leadership position as it had been in earlier post-World War II years, and that a more shared form of leadership—including Europe and Japan in particular—would be needed for the international system to navigate successfully the major challenges of the coming years.

Two strong convictions guide our thinking in the new century. First, the Trilateral Commission remains as important as ever in helping our countries fulfill their shared leadership responsibilities in the wider international system and, second, its framework needs to be widened to reflect broader changes in the world. Thus, the Japan Group has become an Asia Pacific Group, and Mexican members have been added to the North American Group. The European Group continues to widen in line with the enlargement of the EU. We are also continuing in this triennium our practice of inviting a number of participants from other key areas.

The "growing interdependence" that so impressed the founders of the Trilateral Commission in the early 1970s is deepening into "globalization." The need for shared thinking and leadership by the Trilateral countries, who (along with the principal international organizations) remain the primary anchors of the wider international system, has not diminished but, if anything, intensified. At the same time, their leadership must change to take into account the dramatic transformation of the international system. As relations with other countries become more mature—and power more diffuse—the leadership tasks of the original Trilateral countries need to be carried out with others to an increasing extent. The members of the Trilateral Commission are about 400 distinguished leaders in business, media, academia, public service (excluding current national Cabinet Ministers), labor unions, and other non-governmental organizations from the three regions. The regional Chairmen, Deputy Chairmen, and Directors constitute the leadership of the Trilateral Commission, along with an Executive Committee and Treasurer including 67 other members.

The annual meeting of Trilateral Commission members rotates among the three regions. The agendas for these meetings have addressed a wide range of issues, an indication of how broadly we see the partnership among our countries.

The project work of the Trilateral Commission generally involves teams of authors from our three regions working together for a year or so on draft reports which are discussed in draft form in the annual meeting and then published. The authors typically consult with many others in the course of their work. The task force reports (Triangle Papers) to the Trilateral Commission have covered a wide range of topics.

The regional groups within the Trilateral Commission carry on some activities of their own. The European Group, with its secretariat based in Paris, has a regional meeting each fall. The North American Group, with its secretariat based in Washington D.C. began North American regional meetings in 2002 and occasionally gathers with a special speaker for a dinner or luncheon event. The new Asia Pacific Group, with its secretariat based in Tokyo, began regional meetings in 2000. Each region carries on its own fund-raising to provide the financial support needed for the Trilateral Commission's work.

Membership

When the Trilateral Commission was first launched, the plan was for an equal number of members from each of the three regions. The numbers soon began to grow, and ceilings were imposed about 1980. These ceilings have been raised somewhat since then as new countries came to be represented in the groups. The European group (ceiling 173), which includes members from Austria, Belgium/Luxembourg, Bulgaria, Croatia, Cyprus, the Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Norway, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, The Netherlands, and the United Kingdom. The North American group (ceiling 120), includes Canada, Mexico and U.S. In 2000, the Japanese group expanded to become an Asia Pacific group of members (ceiling 108), and includes members from Japan, Korea, Australia and New Zealand, the original five ASEAN countries (Indonesia, Malaysia, the Philippines, Singapore and Thailand), and, beginning in 2009, China and India. It has been the Commission's practice to invite a number of participants from other key areas in each triennium

To help preserve the Commission's unofficial character, members who take up positions in their national administration give up Trilateral Commission membership. New members are chosen on a national basis. The procedures used for rotation off and for invitation of new members vary from national group to national group. Three Chairmen (one from each region), Deputy Chairmen, Treasurer, and Directors constitute the leadership of the Trilateral Commission, along with an Executive Committee members.

Chairmen, Deputy Chairmen and Directors

CHAIRMAN

NORTH AMERICAN GROUP: MEGHAN L. O'SULLIVAN

Evron and Jeane Kirkpatrick Professor of the Practice of International Affairs, John F. Kennedy School of Government, Harvard University, Cambridge; former Special Assistant to President and Deputy National Security Advisor for Iraq and Afghanistan

EUROPEAN GROUP: JEAN-CLAUDE TRICHET Chairman, Group of Thirty; Honorary Governor, Banque de France; former President of the European Central Bank

ASIA PACIFIC GROUP: AKIHIKO TANAKA President, National Graduate Institute for Policy Studies, Tokyo

DEPUTY CHAIRMEN

NORTH AMERICAN GROUP:

CAROLE TAYLOR

Chancellor Emeritus, Simon Fraser University, Vancouver; former Minister of Finance, British Columbia; former Chair, CBC/Radio-Canada; former Chair, Canada Ports; public affairs broadcaster

JAIME SERRA

Chairman, SAI Law and Economics; Founder, Aklara, the Arbitration Center of Mexico, and the NAFTA Fund of Mexico, Mexico City

EUROPEAN GROUP:

ALEXANDRA PAPALEXOPOULOU Group Strategic Planning Director, Titan Cement Company, Athens; European Deputy Chairman, Trilateral Commission

CARL BILDT

Co-Chair, European Council on Foreign Relations; former Minister of Foreign Affairs of Sweden; former Chairman, Nordic Venture Network, Stockholm; former Member of the Swedish Parliament, Chairman of the Moderate Party and Prime Minister of Sweden; former European Union High Representative in Bosnia-Herzegovina & UN Special Envoy to the Balkans

ASIA PACIFIC GROUP:

RYU JIN ROY Chairman and Chief Executive Officer, Poongsan Group, Seoul

BARRY DESKER

Distinguished Fellow, S. Rajaratnam School of International Studies, Nanyang Technological University (NTU), Singapore

Directors

NORTH AMERICAN DIRECTOR: RICHARD FONTAINE EUROPEAN DIRECTOR: PAOLO MAGRI ASIA PACIFIC DIRECTOR: HIDEKO KATSUMATA

Trilateral Commission Activities

1. Annual Meetings

The annual meeting, which rotates among the three regions, takes place in the spring and extends over two days recently. The program usually includes a few sessions devoted to current developments in each region, with special attention to the host country and region. Other sessions include the discussion on the draft task force reports on particular issues, prepared by teams of authors from the three regions, on key common issues generally opened by a few panelists speaking from different perspectives. Luncheon and dinner sessions are often occasions for speeches by government leaders.

Plenary Meetings

The 1st Tokyo Plen	ary Meeting	(October 21–23, 1973)
TASK FORCE:	Political Relations	
	Monetary Problems	
The 2nd Brussels H	Plenary Meeting	(June 23–25, 1974)
TASK FORCE:	Relations with the Developing in North-South Relations	g Countries—A Turning Point
	Trade	
	Energy (Interim Report)	
The 3rd Washingto	on D.C. Plenary Meeting	(December 8–10, 1974)
TASK FORCE:	Political and International Imp	plications of the Energy Crisis
	Relations with developing C	ountries
The 4th Tokyo-Ky	oto Plenary Meeting	(May 27–31, 1975)
TASK FORCE:	The Future of Democracy in —Governability of Democ	
	Striking a bargain on Comm <i>port</i>)	nodity Supplies (Interim Re-
	The Importance of the Ocea Trilateral Countries (Inter	ans and Their Resources for <i>im Report</i>)
PANEL DISCUSSION:	Prospects for Peace in the M	•

The 5th Paris Plena	(November 29–December 1, 1975)
TASK FORCE:	Seeking a New Accommodation in World Commodity Markets
	The Future of the Oceans
PANEL DISCUSSION:	International Institutions/Trilateral Economic Cooperation
The 6th Ottawa–W	Vashington Plenary Meeting(May 9–12, 1976)
TASK FORCE:	International Institutions—The Reform of International Institutions
	Intergovernmental Consultative Procedures—The Problem of International Consultations
PANEL DISCUSSION:	The Trilateral Commission and its Changing International Context
The 7th Tokyo Plei	hary Meeting (January 9–11, 1977)
TASK FORCE:	A Renovated International System
	Constructive Trilateral-Communist Cooperation
PANEL DISCUSSION:	Coordination of Macro-Economic Policies to Avoid Infla- tion and Recession
The 8th Bonn Plen	ary Meeting (October 22–25, 1977)
TASK FORCE:	Increasing Food Production in Developing Countries East-West Relations
PANEL DISCUSSION:	Energy and Nuclear Weapons Proliferation
The 9th Washingto	n D.C. Plenary Meeting (June 10–13, 1978)
TASK FORCE:	Continuity and Change in the Industrial Relations Systems in Western Europe, North America and Japan
	Energy: Managing the Transition
PANEL DISCUSSION:	Trilateral Economic Issues as the Summit Approaches
The 10th Tokyo Ple	enary Meeting (April 22–24, 1979)
TASK FORCE:	Industrial Policy and the International Economy
	Major Payments Imbalances and International Financial Stability
PANEL DISCUSSION:	China and the International Community

The 11th London P	lenary Meeting	(March 23–25, 1980)
TASK FORCE:	Labor Market Problems and Po Societies:Reducing Unemploy aptation	
	Trade in Manufactures with De forcing North-South Partner	
PANEL DISCUSSION:	An Assessment of the Global S	ecurity Balance
The 12th Washingt	on D.C. Plenary Meeting	(March 29–31, 1981)
TASK FORCE:	The Trilateral Countries in the the 1980's	International Economy of
	The Middle East and the Trilate	eral Countries
PANEL DISCUSSION:	Changes in the Soviet Union ar	nd Eastern Europe
The 13th Tokyo Ple		(April 4–6, 1982)
TASK FORCE:	Sharing Global Responsibility	
	Economic Relations with Soviet	*
PANEL DISCUSSION:	Intra-trilateral Trade Tensions a GATT Systems	and Strengthening of the
The 14th Rome Ple	enary Meeting	(April 17–19, 1983)
TASK FORCE:	Trilateral Security: Defense and the 1980's	l Arms Control Policies in
	Facilitating Development in a Trade, Finance and Aid	Changing Third World:
PANEL DISCUSSION:	The Soviet Union and the Trilate Brezhnev Era	eral Countries in the post-
The 15th Washingt	on D.C. Plenary Meeting	(April 1–3, 1984)
TASK FORCE: PANEL DISCUSSION:	Democracy must Work: A Trilate Central America	eral Agenda for the Decade
	Scientific, Commercial, and Mi	ilitary Uses of Space: Cur-

rent Issues and Future Challenges

The 16th Tokyo Ple	enary Meeting	(April 21–23, 1985)
TASK FORCE:	Agricultural Policy and Trade: Adju grams in an International Framew	
	East Asian Security and the Trilatera	
PANEL DISCUSSION:	Soviet and Eastern Europe	
	Trade and Finance Issues	
	Asia Pacific Panel	
The 17th Madrid P	lenary Meeting	(May 17–19, 1986)
TASK FORCE:	Conditions for Partnership in Inte Management	rnational Economic
	Prospects for East-West Relations	
PANEL DISCUSSION:	Future of the International Trading	System
The 18th San Franc	cisco Plenary Meeting	(March 21–23, 1987)
TASK FORCE: Restoring Growth in the Debt-Laden Third World		n Third World
	Science, Technology and Foreign Po	licy
PANEL DISCUSSION:	After Reykjavik	
The 19th Tokyo Ple	enary Meeting	(April 9–11, 1988)
TASK FORCE:	The Evolution of the East Asian Rim	o the Pacific
PANEL DISCUSSION: Domestic Realities and Trilateral Cooperation		operation
	International Economic Managemen	nt
	North-South Issues	
	East-West Relations	
The 20th Paris Ple	nary Meeting	(April 8–10, 1989)
TASK FORCE:	International Financial Integration: T East-West Relations	The Policy Challenges
PANEL DISCUSSION:	Europe as a Trilateral Partner: The N	leeting of "1992"
	The New U.S. Administration: Mai Directions	in Challenges, Main

The 21st Washingt	on D.C. Plenary Meeting	(April 21–23, 1990)
TASK FORCE:	Latin America at the Crossroads: Trilateral Countries	The Challenge for the
	Beyond the Interdependence: The I	Meshing of the World's
	Economy and the Earth's Ecolog	•
PANEL DISCUSSION: I	nternational Economic Cooperation	and Domestic Realities
	Global Implications of Change in I	Europe
The 22nd Tokyo Pl	enary Meeting	(April 20–21, 1991)
TASK FORCE:	Global Cooperation after the Cold of Trilateralism	War-A Reassessment
PANEL DISCUSSION:	Asia-Pacific Regional Developmen	ts in a Global Context
	Future of the International Econor	
	The Gulf War Crisis–What Peace a	fter War?
The 23rd Lisbon P	lenary Meeting	(April 25–27, 1992)
WORKING GROUP:	Shared Security Responsibilities	
	Regionalism and Globalism in the Ir	nternational Economy
	Migration and Refugee Issues (Inte	*
PANEL DISCUSSION:	The Trilateral Partners: The Road	Ahead
	Developments in Ex-Soviet Union	: How Should the Tri-
	lateral Countries be Responding	? ?
The 24th Washing	ton D.C. Plenary Meeting	(March 27–29, 1993)
WORKING GROUP:	Keeping the Peace in the Post-Cold	
	Strengthening Multilateral Peaceke	
	International Migrations: A New Ch	U
PANEL DISCUSSION:	An Agenda for Trilateral Leadersh	ip
	U.S. Society: Basic Challenges	
	Russia and the NIS	
The 25th Tokyo Ple	enary Meeting	(April 9–11, 1994)
TASK FORCE:	China and the Trilateral Countries	
PANEL DISCUSSION:	Future Prospects of the Asia-Pacific	Regional Community
	Russia and the Trilateral Countries	3

Next Steps in International Economic Cooperation

The 26th Copenha	gen Plenary Meeting	(April 22–24, 1995)
TASK FORCE:	Revitalizing Trilateral Democracies	
	Engaging Russia	
PANEL DISCUSSION:	Scandinavia in Transition	
	European Unification	
	Trade and Capital Flows in a Changi	•
	Implications for Companies and C	fovernments
The 27th Vancouve	er Plenary Meeting	(April 19–22, 1996)
TASK FORCE:	Globalization and Trilateral Labor M Implications	arkets: Evidence and
	Maintaining Energy Security in a Gl	obal Context
PANEL DISCUSSION:		
	Moving to EMU and Sustaining Euro	ope's Welfare States
	The Canadian, U.S. and Mexican Eco after NAFTA's Ratification	onomies Three Years
The 28th Tokyo Plo	enary Meeting	(March 22–24, 1997)
TASK FORCE:	Asia Pacific Community Building: P Trends and Challenges	olitical and Security
	Managing the International System Years:	over the Next Ten
	Trilateralism in the New Era	
PANEL DISCUSSION:	U.S. International Leadership in Presid Term	lent Clinton's Second
	Change in Europe: Challenges and R	lesponses
	New Trilateral Agenda	•
The 29th Berlin Pl	enary Meeting	(March 21–23, 1998)
TASK FORCE:	Advancing Common Trilateral Purpo	
PANEL DISCUSSION:		
	Global Capital Flows and Emerging	Economies
	Meeting the Leadership Challenges	

The 30th Washing	ton D.C. Plenary Meeting	(March 13–15, 1999)
TASK FORCE:	21st Century Strategies of the Tri Concert or Conflict?	lateral Countries: In
	East Asia and the International Syst	tem
PANEL DISCUSSION:	Congress and U.S. International Les	
	Trilateral Economies in a Turbulent	
	The Intern	,
The 31st Tokyo Ple	nary Meeting	(April 8–10, 2000)
TASK FORCE:	East Asia and the International Syst	tem
	The New Central Asia: In Search of	
PANEL DISCUSSION:	Recent Political, Economic, and Soci	al Conditions in Japan
	Toward the Okinawa Summit: Trila Challenges of Globalization	teral Responses to the
	Changing Models of Capitalism	
	The Emerging Europe	
	Beyond American "Hyperpower": 0	Global Governance in
	the Early 21st Century	
The 32nd London	Plenary Meeting	(March 9–12, 2001)
PANEL DISCUSSION:	Britain's Prospects	
	Globalization and Governance	
	1) The Changing Role of States	
	2) Addressing Those in Danger of Be	ing Left Behind
	3) Improving the Trading Regime	
	4) The Democracy Deficit in the Glo	bal economy: Questions
	About the Legitimacy and Account	tability of Key Multilat-
	eral Institutions	
	International Security Challenges	
The 33rd Washing	ton Plenary Meeting	(April 6–8, 2002)
TASK FORCE:	Islamic World and the Trilateral Co Globalization	ountries in the Era of
	China in the International System	

11

PANEL DISCUSSION: Trilateral Cooperation after September 11th – An American Perspective After 9/11: The International Order and Global Response

	Globalism and Regional ism in the	Post-Doha Multilateral
	Trading System	
The 34th Seoul Ple	nary Meeting	(April 12–4, 2003)
TASK FORCE:	Addressing the New International Intervention and Multilateral C	
PANEL DISCUSSION:		
	The Rise of China and Its Global	Implications
	New Security Challenges in East	Asia
	Restructuring of the International	Order After the War in
	Iraq	
The 35th Warsaw F	Plenary Meeting	(May 8–10, 2004)
TASK FORCE:	New Challenges to International Security Policy	, National and Human
PANEL DISCUSSION:	Poland and The Region	
	Russia and the Trilateral Countrie	es
	New European Union	
	Pacific Asia	
	International Currencies & Comp	petitiveness
	Israel-Palestine	
The 36th Washing	ton Plenary Meeting	(April 15–18, 2005)
PANEL DISCUSSION:	The Rise of China and Its Impact	on Global Governance
	Searching For A New Trilateral Pa	artnership
	An Analysis of the American Elec	ctorate
	Community Building in East Asia	1
	Understanding the Muslim World	
	Resolving Global Currency & Tra	de Conflicts

12

The 37th Tokyo Ple	enary Meeting	(April 22–24, 2006)	
TASK FORCE:	Engaging Russia: The Next Phase		
PANEL DISCUSSION:	East Asia Community: Prospects an	nd Implications	
	In Search of New Global Frame	eworks for "Energy	
	Security"		
	Prospects for the Doha Round after	r Hong Kong	
	New Challenges of Nuclear Prolifer	ration	
The 38th Brussels	Plenary Meeting	(March 16–19, 2007)	
TASK FORCE:	Energy Security & Climate Change		
PANEL DISCUSSION:	The Trilateral Countries' Foreign &	Security Policies	
	An Emerging East Asia Commun nance	ity in Global Gover-	
	NATO & The Trans-Atlantic Relationship		
	The Changing Contours of the Mide	dle Eastern Landscape	
	& Implications for Trilateral Cou	ntries	
The 39th Washingt	on Plenary Meeting	(April 25–28, 2008)	
PANEL DISCUSSION:	Rules Responses to Global Solution	IS	
	Engaging Iran & Building Peace in gion	the Persian Gulf Re-	
	Global Health as a Human Security	^v Challenge	
	The Global Financial Crisis: Avertin	ng Risks to the System	
	Amidst Global Shifts in Economi	ic Power	
The 40th Tokyo Ple	enary Meeting	(April 25–26, 2009)	
PANEL DISCUSSION:	The Global Financial Crisis: The Ro	oad Forward	
	Future Directions for Global Econo	omic Recovery	
	Prospects for Regional Development in East Asia		
	The Threat of Protectionism to Global Recovery		
	Afghanistan-Pakistan: Implications for the Trilateral Partnership		
	The New U.S. Administration: Meet	ing Challenges, Man-	
	aging Expectations		

The 41st Dublin Pl	enary Meeting	(May 7-9, 2010)	
TASK FORCE:	The Global Economic Crisis		
	Nuclear Disarmament & Non-Proli	iferation	
PANEL DISCUSSION:	A New European Union		
	NATO's New "Strategic Concept" a Atlantic Alliance	and The Future of the	
	Japan's Role in East Asia Communi	ty Building	
	The Obama Administration, A Year	r On	
	China & India: The Rising Powers		
The 42nd Washing	ton Plenary Meeting	(April 8–10, 2011)	
PANEL DISCUSSION:	United States Politics and Economy	7	
	A Global Perspective		
	The U.S. Economy		
	Japan: Coping with Crisis		
	The Role of Business in Confronting Global Challenges		
	The G-20 and Global Economic Governance		
	Adapting to Emerging Global Soft Power Shifts		
	Cyber Security		
	Afghanistan and Pakistan-Plan A v	rs. Plan B	
	Arab Spring: Middle East in Transi	tion	
The 43rd Tokyo Ple	enary Meeting	(April 21-22, 2012)	
PANEL DISCUSSION:	Japan: Governance Challenges Faced	& Responses Given	
	East Asia: Geopolitics of the South	China Sea	
	East Asia: Building a Future Region	nal Architecture	
	Europe: The Financial & Economic Impact	Crises & Their Global	
	Global Economic & Financial Crisis: The Search for Longer Term Solutions		
	G-20: Role & Relevance in Providing Global Solutions?		
	A Changing Middle East		
	China: Economic Policy & Impact or	n the Global Economy	
	The Role of Business in Global Affa	uirs	
	United States: Presidential Poli Policy	itics and Economic	

(Marc	h 15	-17,	2013))
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PANEL DISCUSSION: German and the European Crisis: Domestic Opinion vs. Foreign Demands The European Union & The Eurozone Crisis Germany and Europe A 21st Century Agenda for International Trade China's Rise and Geopolitical Implications The Arab Awakening Two Years Down the Road

Energy Security & Global Climate Change

The United States

Looking to the Future

(April 25–27, 2014)

The 45th Washington Plenary Meeting PANEL DISCUSSION: United States Politics and Economy

The 44th Berlin Plenary Meeting

A View from Washington Restructuiring International Trade Russia Task Force Dealing with Cyber Threats Intenational Monetary System Energy Resources The Future of European Economic & Monetary Governance and Its Relevance to the World The Future of Asia Convulsions in the Middle East

The 46th Seoul Plenary Meeting

(April 24–26, 2015)

PANEL DISCUSSION:	Republic of Korea
	China
	The Middle East
	East Asia
	Energy Security & Climate Change
	Global Health
	Russia: Between East and West?
	The World Economy I: Economic and Financial Issues
	The World Economy II: From a Multi-Lateral to a
	Multi-Polar Trade Order?

The 47th	Rome	Plenary	Meeting
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(April 15–17, 2016)

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PANEL DISCUSSION:	Shaping the Future of Italy in Europe	
	Where is the European Project Heading? In Need for More	
	Europe at Times of Retrenchment	
	The Middle East in Turmoil:From an Arab Spring to a	
	Deep Winter?	
	The North Korean Nuclear & Missile Threats	
	Where is China Heading?	
	The United States Presidential Elections	
	Where is Russia Heading?	
	International Migration & Refugee Flows: Challenging the	
	Globalisation of Indifference	
	Coping with Digital Disruption	
The 48th Washingt	on Plenary Meeting (March 24–26, 2017)	
PANEL DISCUSSION:		
	U.S. Foreign and Security Policy	
	Managing Geopolitical Instability in East Asia	
	Macroeconomic Trends in the Trilateral Countries	
	U.S. Economic Policy	
G20 and the Global Economic Outlook The Global Economy and Monetary Policy		
	Reassessing Global Rules for Multilateral Cooperation	
	The Role of Congress in National Security and Trade Policy	
	Big Data	
BREAKOUT SESSIONS:	6	
	Middle East	
	Blockchain Revolution	
The 49th Singapor	e Plenary Meeting (March 24–25, 2018)	

PANEL DISCUSSION:	Powershift in Asia Pacific
	Future Economic Development in Asia: Belt and Road
	Initiative: Collaboration Between ADB & AIIB
	Changing Security Environment in Northeast Asia
	Political and Economic Developments in Europe
	Political and Economic Developments in the US

BREAKOUT DISCUSSION	Global Governance and Leadership Global Security in the Face of Geopol rorism Trilemma of Globalization/Democra The Artificial Intelligence Revolution	itical Instability and Ter- cy/National Sovereignty
The 50th Paris Ple	nary Meeting	(June 14–16, 2019)
PANEL DISCUSSION:	Big Powers' Game: Is Europe Stuc	k in the Middle?
	Are U.S. and Chinese Interests Fun ible?	
	Finance in Europe and in The Wor and Resistance to Change	ld: Between Progress
	Surfing The Digital Revolution: An	e We Ready?
	A De-Globalizing World: What's N	
	How to Make Sure No One Is Left	
	Conversation on the Future Of Tec	h
	Which Future for Syria?	
	Which Future for Refugees?	
	Climate Change: How Transition to Will Reshape Our World?	a Low-Carbon Future
	How To Revamp Democracy In Th	ne Time of Populism
BREAKOUT DISCUSSION	The Future of Cities	-
	The Future of Political Parties	
	The Future of Information	

Pacific Asia Regional Meetings

1. Seoul Regional N	Meeting	(November 11–13, 2000)
PANEL DISCUSSION:	Future of Asia Pacific in Global S	System—North American
	and European Perspectives	
	Future of Asia Pacific in Global	System
	Prospect of Korean Peninsula a	nd Its Regional Impact
	The Backlash Against Globaliza	ation—Challenges for the
	New Trilateralism	

2. Hong Kong Reg PANEL DISCUSSION:	Asia Pacific and Glob Perspective China and Internatio Islamic and Trilateral	Countries in the Era of Globalization bal Trading Regime and Regional
3. Singapore Regio	nal Meeting	(November 22–24, 2002)
PANEL DISCUSSION:	Developments surrou	inding North Korea
	Impact of Free Trade Trading Systems	Agreements on Global and Regional
	Perspectives of Emer Direction of China	ging Chinese Leaders on the Future
4. Tokyo Regional	Meeting	(February 20–22, 2004)
PANEL DISCUSSION:	Task Force on "New C and Human Secur	hallenges to International, National, ity"
	Global Trade Regime	
	East Asian Security a	
		ityBuilding the Third Pillar: Busi- nd Intellectual Perspectives
5. Bangkok Region	al Meeting	(November 18–20, 2004)
PANEL DISCUSSION:	and Their Impact of Engaging the United	
	Future of Islam World	1
	China in the Regiona	l and Global Context
6. Beijing Regiona	l Meeting	(November 25–27, 2005)
PANEL DISCUSSION:	-	hallenges and Joint Responses
	-	sia Community Building ents In Three Regions and Their

7. Bali Regional Me	eeting	(November 25–27, 2006)
PANEL DISCUSSION:	North Korean Nuclear Explosion	n: New Security Challenges
	in East Asia	
	Energy Security Issues in East	Asia
	New Direction of Japan's Forei	gn Policy under the New
	Political Leadership	
	New Chessboard Game in Ea China, Russia and India	st Asia: Re-emergence of
8. Singapore Regio	nal Meeting	(December 15–17, 2007)
PANEL DISCUSSION:	Role of ASEAN in Global Gove	ernance
	Evolution of ASEAN as Region	al Architecture
	The Challenge of Environment	al Security for Asia
	The Asian Financial Crisis and	Its Global Impact
9. Shanghai Regior	e	(November 14–16, 2008)
PANEL DISCUSSION:	The Rise of China and Its Pote Asia Community Building	ential as a Partner in East
	Financial Crisis and Its Impa-	ct on East Asia Regional
	Economic Integration	
	The Growing Impact of a Dyn	amic East Asia on Global
	Governance	
10. Seoul Regional	Meeting	(November 27–29, 2009)
-	Nuclear Disarmament	
	Global Economic Crisis	
	Growing Influence of the Asia	Pacific Region and Its Im-
	plications on Global Governa	
11. Tokyo Regional	Meeting	(December 10–12, 2010)
PANEL DISCUSSION:	÷	
PANEL DISCUSSION:	nance	Sultries III Global Gover-
	Renovation of Global Governa	nce Institutions_Role of
	G8, G20	
	Role of Business in Tackling Gl	obal Challenges

12. Bali Regional M	leeting	(November 25–27, 2011)	
PANEL DISCUSSION:	Economic and Political In Regional Leadership Cha	ntegration of ASEAN region	
	÷ .	e with Global Economic Crisis:	
	-	Other International Institutions	
	Role of Business Engagin		
13. Hong Kong Reg	gional Meeting	(December 7-9, 2012)	
PANEL DISCUSSION:	Regional Challenges—Ch their Impact on the Re	nanging Political Leadership and	
	-	stainable Economic Growth	
	Regional Challenges—Security Issue in East Asia The Value and Mission of the Trilateral Commission		
14. Manila Regiona		(December 12–14, 2013)	
PANEL DISCUSSION:	Economic Developments		
	Energy Security & the En	wironment in Asia Pacific	
	Political and Security Dev	velopments in Asia-Pacific	
15. Tokyo Regional	Meeting	(October 10–12, 2014)	
PANEL DISCUSSION:	Security Issues in Asia &	Global Security	
	Northeast/Southeast Asia Governance of East As	a Security and its Impact on the ia	
	Global Security Issues an	d its Impact on Asia	
	•	hanges in Indonesia, India, and	
	Energy Strategy		
	Global Health		
	Business Environment in	Asia: Risks and Opportunities	
16. Singapore Regi	onal Meeting	(December 4–6, 2015)	
PANEL DISCUSSION:	ASEAN Integration:Pros	pects and Challenges	
	East Asia Security		
	Regional Economic Coop	peration	
	(1) AIIB, One Belt, One R	Road	
	(2) Modinomics and the	Future of India	
	International Migration I	Regime	
	Beyond TPP		

17. Delhi Regional	Meeting	(November 26–27, 2016)
PANEL DISCUSSION:	e	allenges: Creation of more jobs, Na-
		d Improvement of productivity
		Growth—Impact of Economic and
	Trade Developme	
		tion: Its Impact on Asia
	*	-Brexit, US Presidential Election, etc.
	Promoting Dialogue Issues	e among Asian Countries on Political
	Global Security and these Challenges	l Terrorism—How Asia Copes with
	The Rise of Populisi Governance	n, anti-Globalization and the Global
18. Tokyo Regiona	-	(November 24–26, 2017)
PANEL DISCUSSION:	-	anese Politics, Economy and Society
		nomy 1: OBOR & Asian Market
	the Region	nomy 2 :New Framework of Trade in
	Security in Asia 1: C	onflict in Asia, Terrorism
	Security in Asia 2 : 1	Jorth Korea
	AI Revolution—Its Politics and Socie	Impact on Economy/Technology, ty
	Impact of Demogra and Employment	phic Changes: Urbanization, Aging
	Changing Global Or	der and East Asia
18. Beijing Region	al Meeting	(November 19–21, 2018)
PANEL DISCUSSION:	China-Economic an	d Diplomatic Prospects
	(1) Update of	he BRI; collaboration with AIIB
	(2) Structural	reform of the Chinese economy
	(3) China's for	eign affairs policy
	Future of ASEAN	
	US Asian Policy	
	Ensuring that the G	obal Trading System Works for All
	North Korean Nucl	ear Negotiations and the Future of
	Regional Stability	

Strengthening the Foundations of the International Order Positive Side and Negative Side of AI

2. Publications

A Trilateral Commission Task Force project typically involves a team of authors from our three regions working together for a year or so on a report which is discussed in draft form in the annual meeting and then published. Such a report permits more intensive consideration of a particular set of issues (more intensive than a single session at an annual meeting). It allows us to draw many other persons into our work, including persons from non-Trilateral countriessometimes as authors or commentators in an annual meeting, more often as consultants along the way as the authors prepare their reports. These reports allow the careful preparation of joint policy recommendations by a Trilateral team, and the published reports are circulated widely.

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